GLOBAL PARTNERSHIP for EDUCATION

Meeting of the Board of Directors
Washington, D.C.
December 15-16, 2014

FINAL DECISIONS

BOD/2014/12-01 — June 27-28, 2014 Board Meeting Report: The Board of Directors approves the Report of the Meeting of the Board of Directors in Brussels on June 27-28, 2014 (BOD/2014/12 DOC 02).

BOD/2014/12-02 - Strategic Plan 2016-2020: The Board of Directors:

1. mandates the Secretariat to commence work on a five-year Strategic Plan (2016 – 2020) with the goal of preparing a Concept Note for Board approval in May 2015 together with a plan for consulting beyond the Board about the Strategic Plan;
2. a full draft of the Strategic Plan will be the subject of wide and inclusive Board consultation by October;
3. following a year-long process, the Board will be asked to approve the final Strategic Plan in December, which would be accompanied by an implementation plan and a results framework;
4. the Secretariat will anchor two main work streams for the Strategic Plan: (1) strengthening the GPE operational model; and (2) defining the mission, vision, principles, and prioritizing key objectives and areas of focus. The Secretariat will work with the GERF and the CGPC on work stream (1) and with the SPC on work stream (2); and
5. the Secretariat will draft work plans for both work streams by the end of January. The Coordinating Committee will provide the overarching reference for the strategic planning process, including approving the work plans for both work streams.

BOD/2014/12-03 — Risk Policy and Risk Management Matrix: The Board of Directors:

1. adopts the Global Partnership's Risk Policy as set out in Annex 2 to BOD/2014/12 DOC 04;
2. endorses the Risk Management Matrix as set out in Attachment 1 to BOD/2014/12 DOC 04 with the understanding that it will be reviewed and revised semi-annually by the Secretariat and submitted for evaluation to the GERF and any material changes will be reported to the Board.

BOD/2014/12-04 — Secretariat Budget January–June 2015: The Board of Directors:

The Board of Directors:

1. approves the amount of US$ 9,672,255 for the Secretariat's administrative budget for the period January through June 2015;
2. approves an additional headcount of twelve technical staff and two administrative staff;
3. approves a supplemental amount of US$323,750 for strategic plan preparation;
4. approves a maximum amount of US$350,000 for DCP constituency meetings as per BOD/2014/06-03;
5. requests the CEO to present to the Board at its last meeting in 2016 a review of the impact of the changes to the Secretariat against clear indicators; and

6. requests the Chair to compose a statement of explanation about the need for these changes to the Secretariat in light of the Global Partnership's evolution and the changing global environment.

BOD/2014/12-05 — <u>Approval of Allocations for Program Implementation Grants</u>: The Board of Directors:

1. approves the allocation from GPE trust funds for the Program Implementation Grants as described in the applications submitted in the second round of 2014, summarized in BOD/2014/12-04 1 (c), subject to:
   a. availability of funds; and
   b. Board decision BOD/2012/11-04 on commitment of trust funds for Program Implementation Grants in annual installments.
   c. CGPC recommendations for funding include (all amounts in US$):

Table 1

Country	Supervising Entity/ Managing Entity	Allocation Requested	Allocation Recommended	Supervision Allocation[1]	Agency Fee % and Amount	Period	Funding Source
Central African Republic	UNICEF (ME)	15,510,000	15,510,000	n/a	8% - 1,240,800	3 years	GPE Fund
Guinea	World Bank (SE)	37,800,000	37,800,000	400,000	1.75% - 661,500	3 years	GPE Fund
Guyana	World Bank (SE)	1,700,000	1,700,000	200,000	1.75% - 29,750	3 years	GPE Fund
Kenya	World Bank (SE)	88,400,000	88,400,000	750,000	1.75% - 1,547,000	4 years	GPE Fund
Lao PDR	World Bank (SE)	16,800,000	16,800,000	500,000	1.75% - 294,000	4 years	GPE Fund
Nigeria	World Bank (SE)	100,000,000	100,000,000	600,000	1.75% - 1,750,000	3 years	GPE Fund
Totals		**260,210,000**	**260,210,000**	**2,450,000**	**5,523,050**		

2. requests the Secretariat to:
   a. include in its notification to each of the relevant Governments, LEGs through the Coordinating Agencies, and Supervising Entities/Managing Entities of the approval of the allocations and the expected timeframe for signing of the Grant Agreement, if applicable, the conditions, requests for report-back, and observations on the program as recommended by the CGPC and set out in BOD/2014/12 DOC 08, Table 2;
   b. provide to the CGPC an update at its next face-to-face meeting on the issues listed as "conditions" and "report back" in BOD/2014/12 DOC 08, Table 2.

BOD/2014/12-06 — <u>Committee Oversight of Grant Portfolio</u>: The Board of Directors:

1. agrees that the Country Grants and Performance Committee's current responsibilities with regard to country-level grants be expanded to include all other types of grants, except for those delegated to the Secretariat;
2. notes that when the Governance, Ethics, Risk, and Finance Committee carries out its full governance review at the end of the committees' initial two-year term, the terms of reference of all committees will be reviewed and revised as needed.

[1] The Supervision Allocation amounts are all in line or less than the standard amounts as outlined in the guidance on Supervision Allocations approved by the Board in November 2013.

BOD/2014/12-07 — 2014 Portfolio Review: The Board of Directors determines that the 2014 Portfolio Review and the recommendations of the Secretariat and the CGPC as set out in BOD/2014/12 DOC 09 be a key input into the strategic planning process, especially in work stream 1, as per BOD/2014/12-02.

BOD/2014/12-08 — Approval of Maximum Country Allocations: The Board of Directors:

1. approves the following Maximum Country Allocations for Round 2 of 2015 and Round 1 of 2016:

List of Eligible Countries *All Figures in USD Millions*	Fixed (70%)	Variable (30%)	Maximum Country Allocation	Earliest Application Round
Myanmar	54.4	23.3	77.7	R2 2015
Lesotho	1.6	0.7	2.3	R2 2015
Papua New Guinea	5.0	2.1	7.1	R2 2015
Afghanistan	70.0	30.0	100	R1 2016
Burundi	18.1	7.7	25.8	R1 2016
Comoros Islands	1.5	0.7	2.2	R1 2016
Congo, Democratic Republic	70.0	30.0	100.0	R1 2016
Guinea Bissau	3.4	1.4	4.8	R1 2016
Somalia	23.2	9.9	33.1	R1 2016
South Sudan	21.2	9.1	30.3	R1 2016
Tanzania[2]	59.4	25.5	84.9	R1 2016
Zimbabwe	20.6	8.8	29.4	R1 2016
Cote D'Ivoire	18.3	7.8	26.1	R1 2016
Nicaragua	3.2	1.3	4.5	R1 2016
TOTAL	**369.9**	**158.3**	**528.2**	

List of Eligible Small Island and Landlocked Developing States[3] *(All Figures in USD Millions)*	Maximum Country Allocation
Country	**Amount**
Timor Leste	3.9
Total	**3.9**

2. the allocation for these countries will remain valid for the 2015–2018 period unless otherwise adjusted by the Board, and will be subject to the requirements of the new funding model for the 2015–2018 period.

3. requests the GERF to conduct a review of the forecast of available resources at its next face-to-face meeting in 2015 and to make recommendations for decision by the Board on the level of available resources for approval of the Maximum Country Allocations for Round 2 of 2016 and Round 1 of 2017 and potential positive adjustments to the Maximum Country Allocations for Round 2 of 2015 and Round 1 of 2016, and the resources available for the general provision initially allocated for contingencies such as leverage funding and humanitarian/emergencies.

[2] As a Federal State, the allocation may be divided between Mainland Tanzania and Zanzibar as determined at the country level. It is expected that only the Zanzibar application would be submitted by Round 1 of 2016.
[3] Sao Tome & Principe is eligible but not for Round 2 of 2015 or Round 1 of 2016 as it has an existing grant expected to be active after the dates of these rounds. The remaining eligible countries have been notified of their maximum country allocation and can apply as of Round 1 of 2015.

BOD/2014/12-09 — <u>Financial Considerations</u>: The Board of Directors notes the importance of the following issues highlighted by the GERF:

1. that projected available resources have reduced substantially since the June 2014 replenishment conference;
2. the current financial position requires the application of all of the prioritization measures previously discussed by the Board of Directors at its June 2, 2014 meeting, and requires a reduction in allocations to the lower-middle income countries below the 60% level previously discussed by the Board to 50%;
3. that the prioritization measures may be adjusted if additional resources become available due to new pledges; and
4. that given the financial position, the Board considers options for improving prospects for reaching the replenishment target.

BOD/2014/12-10 — <u>Eligibility to Act as a Global Partnership for Education Supervising and/or Managing Entity</u>: The Board of Directors:

1. approves the following organizations as eligible Supervising and/or Managing entities ("SE/ME") for the Global Partnership for Education ("GPE") grants up to the value of US$5 million:
    a. Save the Children US
    b. Save the Children UK
    c. Concern Worldwide
2. notes that in line with the Board's approval of the Eligibility Expansion Plan (BOD/2013/11-09) – the above listed organizations are also eligible to act as Supervising and/or Managing Entity if nominated by a Local Education Group for grants in excess of US$5 million, subject to satisfactory completion of a further detailed grant level assessment to be completed as part of the Secretariat's Quality Assurance Review process prior to review of the proposal package by the Country Grants and Performance Committee. The grant level assessment will take into account the organization's capacity at local level to supervise and/or manage a larger grant, taking into account the proposed implementation arrangements of the proposal and the country context.

BOD/2014/12-11 — <u>Eligibility to Act as a GPE Supervising and/or Managing Entity ("SE/ME") in the context of the Civil Society Education Fund ("CSEF")</u>: The Board of Directors:

1. approves the Global Campaign for Education ("GCE") as eligible to act as Supervising/Managing Entity for funding under the Civil Society Education Fund, as proposed by the Strategy and Policy Committee; and
2. requests that if the GCE is selected to be SE/ME for a new CSEF program, that any commitment of funds by the Trustee to GCE be subject to confirmation by the Secretariat to the GERF that satisfactory progress on implementing the recommendations outlined in Annex 3 of GERF/2014/10 Doc 04 plus any critical issues that may be identified from a further detailed grant level assessment have been made.

BOD/2014/12-12 — <u>Trustee Budget</u>: The Board of Directors approves of the estimated administrative expenses of US$276,000 for trustee services for the period of January 1 to June 30, 2015.

BOD/2014/12-13 — <u>Civil Society Education Fund</u>: The Board of Directors:

1. requests Global Campaign for Education to develop a new Civil Society Education Fund proposal with a maximum indicative allocation of US$30 million for the 2016-2018 period;
2. requests that the proposal be subject to a Quality Assurance Review (QAR) encompassing a detailed grant-level assessment to be arranged by the GPE Secretariat which shall outline any proposed conditions to funding in addition to those recommended by the GERF, and propose supervision arrangements based on the findings of the QAR process. The proposal and findings of the Secretariat's QAR shall be submitted for review by the Country Grants and Performance Committee for their recommendation to the Board of Directors at its next face-to-face meeting in May 2015; and
3. authorizes an extension of the existing Civil Society Education Fund program to December 31, 2015 with UNESCO as Supervising Entity, and delegates authority to the Country Grants and Performance Committee to review and approve a request for a costed extension of up to US$5 million plus applicable agency fees and a supervision allocation.