DECEMBER 4-5, 2025 - BOARD OF DIRECTORS

BRUSSELS, BELGIUM – BOD/2025-12-DOC 03 – FOR DECISION

GPE 2030 STRATEGIC PLAN

Please note: In accordance with the GPE Transparency Policy, documents are public only after their appraisal by the relevant governance instance. Governance officials may circulate documents to their constituency for consultation purposes, except for documents of a confidential nature.

Objective

1. **Objective**: The Board is requested to consider and decide on the GPE 2030 Strategic Plan for finalization by the CEO, under the leadership of the Chair and Vice-Chair.

Recommended decision

BOD/2025/12-XX—GPE 2030 Strategic Plan: The Board of Directors:

1. Requests the CEO to finalize the GPE 2030 Strategic Plan under the leadership of the Vice-Chair and Chair of the GPE Board of Directors, for publication early 2026.

Background and overview

1. In June 2024, the Board of Directors endorsed a refresh of GPE's strategy to reflect changes in the external context (BOD/2024/06-06). In December 2024, the Board approved a refined scope for GPE 2030 (BOD/2024/12-03). Subsequently, in June 2025, the Board approved refreshed objectives for GPE 2030 (BOD/2025/06-09), as well as an expanded approach to strengthening the participation of teachers, students, children and young people, using existing mechanisms.
2. GPE 2030 builds on the lessons learned under GPE 2025, consultation input and evaluations. It also outlines how GPE is evolving in response to a rapidly changing global context, including the sharp decline in traditional aid. Key shifts under the refreshed strategy include:
    - Strengthening the link between system transformation and sustainable financing.
    - A stronger approach to results and accountability.
    - A broader and deeper partnership
    - Reinforces country ownership and coherence.
    - An intersectional approach to gender equality and inclusion.
    - An expansion of catalytic and innovative financing.

3. In June 2025, the Board directed that the Strategy should be accompanied by a stronger approach to results monitoring, with a streamlined results framework and clear roles and responsibilities across the partnership. The Performance, Impact, and Learning Committee (PILC) was requested to consider the results framework for its decision by early October 2025.
4. Consultations on the Results Framework were held in July and August, and a refined Results Framework was approved by the PILC on October 8 (PILC/NO/2025/10-01). The full Results Framework can be found here.

Next Steps

5. Pending Board approval, the GPE 2030 Strategic Plan will be finalized for publication in early 2026.

Annex A: GPE 2030 Strategic Plan