Annex 3: MAIN CHARACTERISTICS OF REPLENISHMENTS OF SELECTED COMPARATORS

ORGANISATION	Replenishments to date	Duration of funding (years)	# Formal Meetings Last Replenishment	Road Shows	Chair of Replenishment independent of Management and Board	Trustee and their Role in replenishment	Length of formal replenishment process	# of full-time staff working on resource mobilization.	Policy papers produced for replenishment on demand
GFATM	2	3	2	Yes	Yes (Chair & Dep. Chair)	World Bank-light	6 months	10 (NB also maintain Board relationships in off-years)	No- Board and Committee papers used
GEF	4	4	6+ planning in 2005-6, 4+planning 2009-10	No	Chaired by CEO and World Bank VP Concessional Finance and Parnterhships.	World Bank-Modest	20 months	1 full time. 3 additional staff years	Secretariat: programming by focal areas; policy reform; innovating financing. Trustee: Status of funds. Scenarios.
IDA	15	3	5	Yes	No. Senior IDA manager. But in process of change.	IDA/World Bank-full control	9 months , plus MTR	12 (not counting specialists contracted for policy papers)	Yes-many
IFAD	5-6	3		Yes	No	No Trustee	9 months	4-5	Yes-several
African Development Fund	11	3	4	Yes	Yes	No Trustee	9 months, plus mid-term review	5-7	Yes-many