GLOBAL PARTNERSHIP for EDUCATION

Meeting of the Board of Directors
Addis Ababa, Ethiopia
18-19November 2013

FINAL DECISIONS

BOD/2013/11-01 — Approval of Meeting Report: The Board of Directors approves the Report of the Meeting of the Board of Directors held in Brussels, Belgium on 21-22 May 2013 (BOD/2013/06 DOC 01B), subject to the comments made at its face-to-face meeting held in Addis Ababa Ethiopia on 18-19 November 2013.

BOD/2013/11-02 – Amendments to the Charter: The Board of Directors approves the amendments to the GPE Charter as set out in Annex 3 to BOD/2013/11 DOC 03.

BOD/2013/11-03 – Board and Committee Operating Procedures: The Board of Directors approves the Board and Committee Operating Procedures set out in Annex 7 to BOD/2013/11 DOC 03, subject to replacing Part 2, paragraph 3.1 with the following:

3.1 **Board Membership**. Unless specified otherwise in the committee terms of reference, committee chairs shall(i) preferably be either Board members or Alternate Board members; and (ii) possess the requisite skills and experience that align with the functions and responsibilities of the committee they chair.

BOD/2013/11-04 –Establishment of New Technical Committees, Commencement of Selection of Committee Chairs and Members and Discontinuation of the Financial Advisory Committee, Ethics Committee and Governance Working Group: The Board of Directors:

a. establishes the Strategy and Policy Committee, with the roles, responsibilities and membership set out in its terms of reference contained in Annex 4 to BOD/2013/11 DOC 03, subject to replacing Section C with the following:

C. COMPOSITION

1. Size

The membership of the SPC shall be composed of a maximum of11 (eleven) members including the following:

a. a chair;

b. no more than 10(ten) representatives from the following constituencies represented on the Board:

- 3 (three) from the donor countries;

- 3 (three) from the developing countries;
- 2 (two) from the civil society constituencies (northern/international, developing country, members of the teaching profession) or the private sector/private foundations; and
- 2 (two)from the multilateral agencies (multilateral and regional banks, UNICEF and UNESCO).

b. establishes the Country Grants and Performance Committee, with the roles, responsibilities and membership set out in its terms of reference contained Annex 5 to BOD/2013/11 DOC 03, other than the requirement that the chair be a Board member or Alternate Board member;

c. establishes the Governance, Ethics, Risk and Finance Committee, with the roles, responsibilities and membership set out in its terms of reference contained in Annex 6 to BOD/2013/11 DOC 03, other than the requirement that the chair be a Board member or Alternate Board member;

d. requests the Chair of the Board of Directors to commence as soon as possible the process for selection of the chairs and members of each of the new committees, as set out in the Committee Operating Procedures;

e. decides to discontinue the Financial Advisory Committee, Ethics Committee and Governance Working Group, which will take effect upon the latter of:

i. 31 December 2013; and

ii. the Board's approval of the chair and membership of the Country Grants and Performance Committee and Governance, Ethics, Risk and Finance Committee, and extends the term of the chair and the members of the Financial Advisory Committee until that occurs; and

f. thanks the chairs and members of the Financial Advisory Committee, Ethics Committee and Governance Working Group for their excellent work and commitment to the Global Partnership.

BOD/2013/11-05 – <u>Establishment of Coordinating Committee</u>: The Board of Directors:

a. establishes the Coordinating Committee, with the roles, responsibilities and membership set out in its terms of reference contained Annex 8 to BOD/2013/11 DOC 03, subject to replacing Section C with the following:

C. COMPOSITION

The membership of the Coordinating Committee shall be composed as follows:

a. the Board Chair, or at the discretion of the Board Chair, the Board Vice Chair, if one is appointed by the Board, who shall chair the Coordinating Committee;

b. the chairs of each of the other standing committees established by the Board, who, if they are not Board members or Alternate Board members, shall be non-voting members;

c. three other Board members or Alternate Board members, selected on the basis of ensuring balance between constituency categories on the Board as described in the GPE Charter; and

d. for any of the standing committee chairs who is not a Board member or Alternate Board member, an additional Board member or Alternate Board member, selected on the basis of ensuring balance between constituency categories on the Board as described in the GPE Charter.

In the event that the terms of any of the voting Coordinating Committee member as Board members or Alternate Board members and/or committee chairs expires before their term as Coordinating Committee members, their terms as Coordinating Committee members shall end and their replacement shall be subject to the procedures set out in the COPs.

; and

b. requests the Chair of the Board of Directors to commence as soon as possible the process for selection of the members of Coordinating Committee, as set out in the Committee Operating Procedures.

BOD/2013/11-06 – **Amendments to the GPE Fund Governance Document:** The Board of Directors approves the amendments to the GPE Fund Governance Document as set out in Annex 9 (Revision 1) to BOD/2013/11 DOC 03.

BOD/2013/11-07—Indicative Allocations List 2014: The Board of Directors approves the revised list of indicative allocations for program implementation grants 2012-2014 set out in Annex 3 of the Report of the Financial Advisory Committee (BOD/2013/11 DOC 06A), which shall be in effect for the first and second round of funding in 2014.

BOD/2013/11-08—Supervision, Agency, and Management and Administration Costs: The Board of Directors:

a. approves the approach to supervision allocations described in Annex 8 of the Report of the Financial Advisory Committee (BOD/2013/11 DOC 06A);

b. requests the Secretariat to engage with and seek exemptions/reductions on agency fees from all GPE partners currently charging them to GPE grants and report back at the next face-to-face meeting of the Board on progress;

c. calls on GPE partners to support requests for reductions in fees where feasible;

d. approves a maximum agency fee of 7% of the entire grant amount (including agency fees charged within the grant by sub-contractors) for newly eligible Supervising or Managing Entities that may be approved by the Board of Directors under the Supervising and Managing Entity Eligibility Expansion Plan;

e. requests the Secretariat to analyze further the roles of Supervising and Managing Entities and provide a clear definition on each and/or develop alternate terminology to better reflect the broader spectrum of roles, and report back to the relevant committee at its next face-to-face meeting;

f. requests the Secretariat to:

   i. prepare guidance on management and administrative costs that may be charged to GPE grants which includes a discouragement of including contingency line items;

   ii. strengthen the Quality Assurance Review process in relation to review of management and administrative costs; and

   iii. report back to the relevant committee at its next face-to-face meeting; and

g. requests that the Secretariat continue to monitor and analyze supervision, agency, and direct management and administrative costs on an ongoing basis and provide this information in the annual portfolio review report.

BOD/2013/11-09—<u>Supervising and Managing Entity Eligibility Expansion Plan</u>: The Board of Directors approves:

a. the Supervising and Managing Entity Eligibility Expansion Plan as set out in Annex 9 of the Report of the Financial Advisory Committee (BOD/2013/11 DOC 06A), including the required modifications to the GPE Fund Governance Document; and

b. the Guidelines for assessment of newly eligible supervising and managing entities as set out inAnnex 10 of the Report of the Financial Advisory Committee (BOD/2013/11 DOC 06A.)

BOD/2013/11-10—<u>Portfolio Review Recommendations</u>: The Board of Directors requests the Secretariat, working with interested Supervising and Managing Entities to develop:

a. a proposal on standardized reporting of basic programmatic and financial information for GPE grants to be used for reporting to inform the Board of Directors and its committees;

b. options that may include a potential revision to the "Policy on Timeframes for Grant Agreement Signing and Implementation and Procedures for Proposed Revisions to Implementation Grant Programs" to increase the focus on implementation readiness of program implementation grant applications; and

c. provide the options to the relevant committee, and for such committee to present its recommendation to the Board of Directors at its face-to-face meeting currently scheduled for June 2014.

BOD/2013/11-11— <u>Data Strategy for Improved Education Sector Planning and Implementation</u>: The Board of Directors:

a. approves the data strategy for improved education sector planning and monitoring contained in BOD/2013/11 DOC 07;

b. requests the Secretariat to develop a proposal for financing (i) education sector analysis; and (ii) education sector specific public expenditures and financial accountability assessments by the end of February 2014; and

c. requests the Secretariat to develop minimum reporting requirements for monitoring and evaluation in consultation with Supervising Entities and Managing Entities by the end of March 2014.

BOD/2013/11-12 – Civil Society: The Board of Directors:

a. approves the recommended strategy for GPE and its partners to better implement the principle of civil society engagement as outlined in Annex 1 of BOD/2013/11 DOC 05;

b. approves the second commitment of funds by the Trustee to UNSECO as Supervising Entity in the amount of US$7.25 million to support the Civil Society Education Fund for the period of 2014/2015, US$508,078 as an agency fee, and US$324,227 as a supervision allocation; and

c. requests the Secretariat to develop a Civil Society Support Proposal 2015-2018, in consultation with the Global Campaign for Education, Education International and other stakeholders, for consideration by the Board of Directors at its face-to-face meeting in June 2014.

BOD/2013/11-13 —Secretariat Budget: The Board of Directors approves:

a. the budget of the Secretariat of US$16,648,600 for the period 1 January 2014 to 31 December 2014, inclusive of the Chair Budget of US$125,000 for the same period, as set out in BOD/2013/11 DOC 11; and

b. a supplemental amount of:

   i. up to US$723,859, representing additional costs for the second replenishment campaign and conference scheduled to be held in June 2014;

   ii. US$150,000 for developing country ministers acting as champions to travel to the replenishment pledging conference;

   iii. up to US$160,000 representing additional costs related to the committees established by decision BOD/2013/11-04 and 05; and

   iv. up to US$100,000 for the costs of the independent steering committee for the evaluation.

BOD/2013/11-14 —Trustee Budget: The Board of Directors approves the budget of the Trustee of US$544,000 for trustee services for the period of 1 January to 31 December 2014. The Board of Directors also approves the additional estimated administrative expenses of US$60,400 for trustee services for the period 1 July 2012 to 31 December 2013.

BOD/2013/11-15 — <u>Principles of the Hosting Memorandum of Understanding between the World Bank and the Global Partnership for Education</u>: The Board of Directors:

a. endorses the principles which are agreed for the Hosting Memorandum of Understanding ("MoU") as set out in BOD/2013/11 DOC 09;

b. delegates authority to the Chief Executive Officer ("CEO") to complete negotiations with the World Bank to finalize and sign the Hosting MoU based on these principles, by 31 March 2014; and

c. requests the CEO to consult with the Governance, Ethics, Risk and Finance Committee on the negotiations of the Hosting MoU as needed.

BOD/2013/11-16—<u>Risk Management Framework</u>: The Board of Directors:

a. endorses the approach in the draft Risk Management Matrix set out in Annex 2 of BOD/2013/11 DOC 10;

b. requests the Governance, Ethics, Risk and Finance Committee, once operational, to finalize a comprehensive Risk Management Framework for the Global Partnership that includes risk mitigation measures, responsible parties and estimated timeframes for implementation for each of the identified risks; and

c. requests that a comprehensive Risk Management Framework be submitted to the Board of Directors for approval at its face-to-face meeting in June 2014.

BOD/2013/11-17 — <u>Options for Revision of the GPE Funding Model</u>: The Board of Directors:

a. recognizes the need to adapt the funding model to balance the need for predictability of funding for developing country partners with the predictable resources available for the Global Partnership;

b. further recognizes that GPE funding must be allocated and managed in a way that maximizes the efficient and effective use of GPE resources towards achieving the mission of the Global Partnership; and

c. requests the Secretariat to:

   i. develop options for a revised funding model for the 2015 – 2018 period, taking into account that GPE funding should seek to:

      - incentivize and reward the delivery of results against strategic plan objectives, development effectiveness and increasing value for money with context specificity; and

      - attract additional domestic and external financing for education; and

ii. consult with GPE partners and present the options to the Board of Directors at its special face-to-face meeting currently anticipated to be held in February 2014.

BOD/2013/11-18 – <u>Replenishment</u>: The Board of Directors:

a. agrees to a four-year replenishment period from January 2015 to December 2018;

b. notes the unmet funding needs of US$25 billion from 2015-2018 (for primary and lower secondary education in GPE countries) required to achieve a 3% per annum increase in Primary Completion Rate and a commensurate increase in lower secondary completion, including improvements in equity and education quality that will lead to improved learning outcomes;

c. calls for an ambitious replenishment of the GPE Fund to allow the Global Partnership to deliver more than "business as usual" and linked to reforms to the GPE funding model in order to deliver better results; and

d. will hold a special face-to-face meeting in February 2014 to:

    i. endorse the case for investment in GPE and a replenishment strategy and related communication strategy; and

    ii. set the final funding targets for the GPE Fund and other replenishment targets from GPE partnersfor the replenishment period.

BOD/2013/11-19 – <u>Innovative Funding:</u>The Board of Directors notes the background paper on loan buy-down mechanisms to leverage additional financing for basic education as set out in Annex 4 of BOD/2013/11 DOC 04as an example of innovative funding and requests the Secretariat to**:**

a. present a more detailed proposal to the Board of Directors at its face to face meeting in June 2014 in the context of the reform of the GPE Funding model; and

b. explore more fully a pilot program with the Islamic Development Bank.

BOD/2013/11-20 – <u>Global Partnership's Role in Humanitarian Contexts</u>: The Board of Directors requests the Secretariat, in consultation with the community of interest on fragile states and other relevant partners, to develop as soon as possible options for the Global Partnership's role in humanitarian and complex emergency contexts, paying particular attention to education's role in building the resilience of children, communities and systems. Such options should be based on an analysis of gaps in mandate, funding and action, taking into account GPE's comparative advantage,and include potential financing mechanisms.

BOD/2013/11-21 –<u>Approval of Allocations for Program Implementation Grants</u>: The Board of Directors:

a. approves the allocation from GPE trust funds for the program implementation grants as described in the applications submitted in the second round of 2013 and that are listed in Table 1 of BOD/2013/11 DOC 06b, subject to:

    i. availability of funds;

ii. Board decision BOD/2012/11-04 on commitment of trust funds for program implementation grants; and

iii. with respect to Uganda:

i. receipt of a letter addressed to the Board of Directors from the Government of Uganda confirming its commitment to increase its domestic budget and actual spending for education over the next three years; and

ii. regular reporting by the Local Education Group to the Country Grants and Performance Committee on the government's budget and spending on education.

b. requests the Secretariat to:

i. include in its notification to each of the relevant Local Education Groups of the approval of the allocations, the requests for report back and observations on the program set out in Table 2 in BOD/2013/11 DOC 06b;

ii. provide to the Country Grants and Performance Committee an update at its next face-to-face meeting on the issues listed as "report back" in Table 2 of BOD/2013/11 DOC 06b; and

iii. provide to the Local Education Groups in Nigeria the reasons that the FAC did not recommend an allocation in response to its proposal, as indicated in BOD/2013/11 DOC 06b Table 2, and encourage Nigeria to resubmit an application in 2014; and

c. requests the Financial Advisory Committee (or the Country Grants and Performance Committee, when operational) to review a revised proposal from Uzbekistan which addresses the issues raised by the Financial Advisory Committee in BOD/2013/11 DOC 06b and present its recommendations to the Board of Directors.