GLOBAL PARTNERSHIP *for* EDUCATION

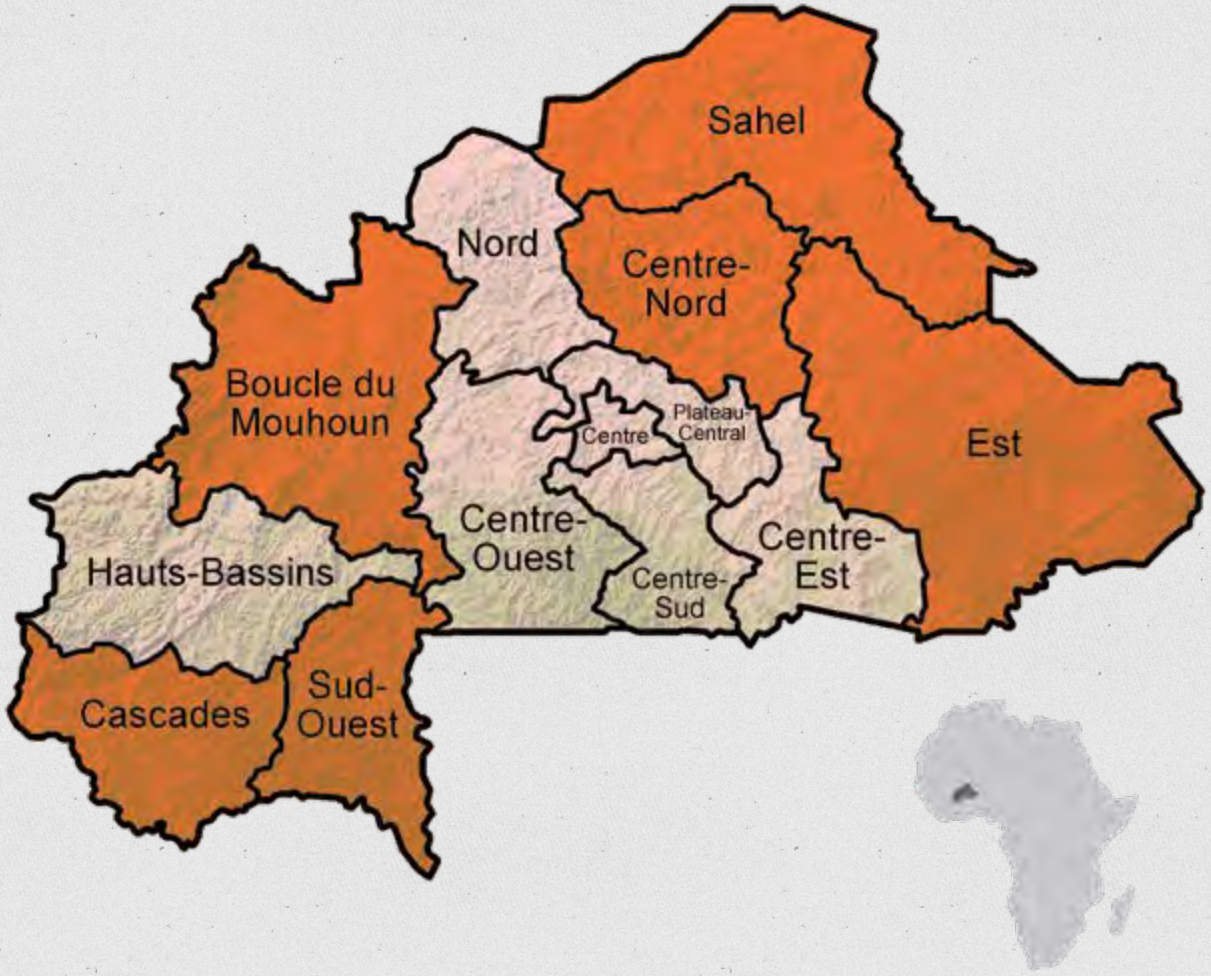
CEO PRESENTATION TO THE BOARD OF DIRECTORS

Stockholm

June 2019

Burkina Faso

- Insecurity
- Support to disadvantaged provinces
- Curriculum reform
  - Covers social issues
  - Relevant to local job market



GLOBAL PARTNERSHIP for EDUCATION

Chad

- Rural/urban inequity
- Humanitarian crisis
- Education for refugees
- Community school teachers



Sierra Leone

- Unapproved schools
- Teacher deployment
- Strong political leadership:
  - Free Quality School Education Initiative
- Teaching Service Commission



New opportunities



Islamic Development Bank new cooperation



G7 French presidency

GLOBAL PARTNERSHIP for EDUCATION

Overview

- Funding, grants, major strategies
- Secretariat operations
- Next strategic plan
- Look ahead

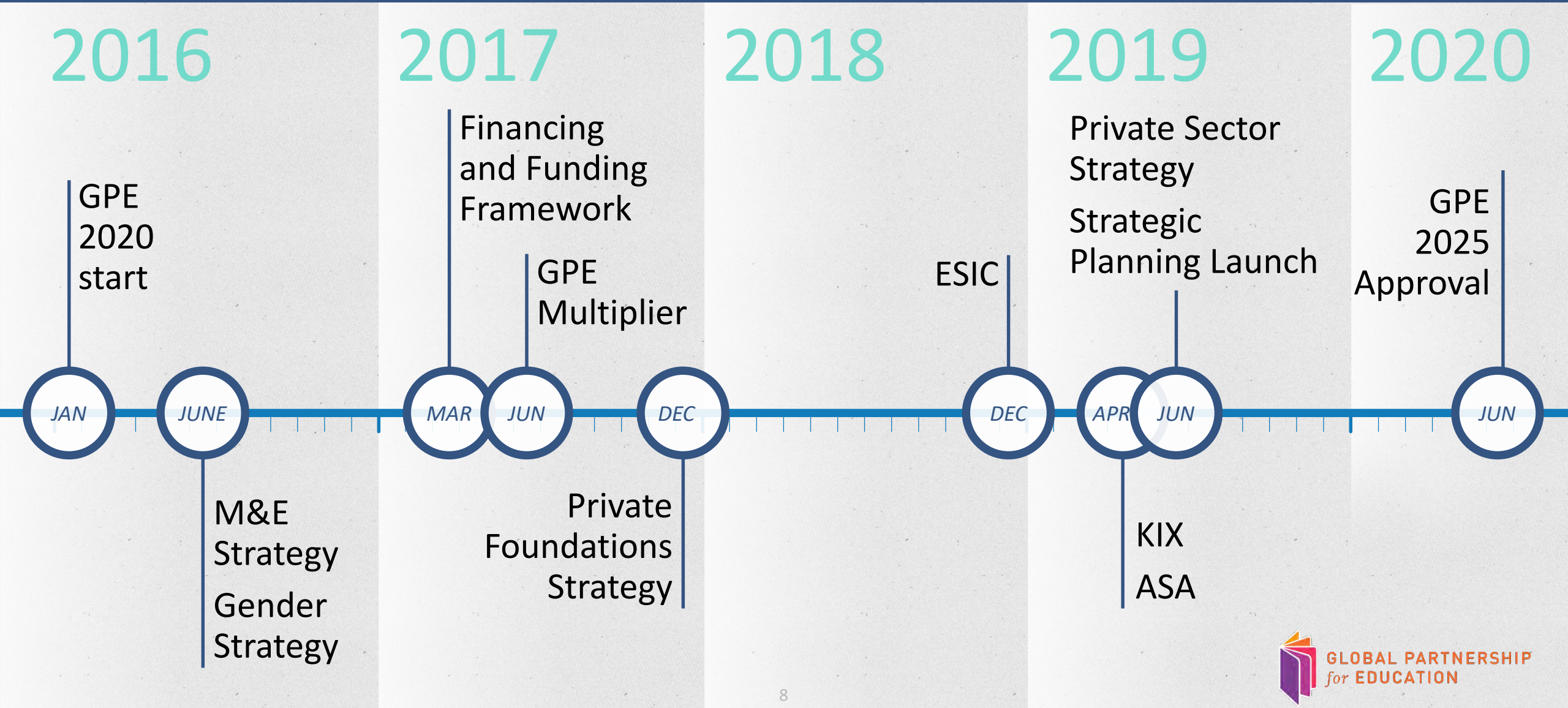
GLOBAL PARTNERSHIP for EDUCATION

Funding, grants, major strategies



GLOBAL PARTNERSHIP for EDUCATION

Strategy timeline



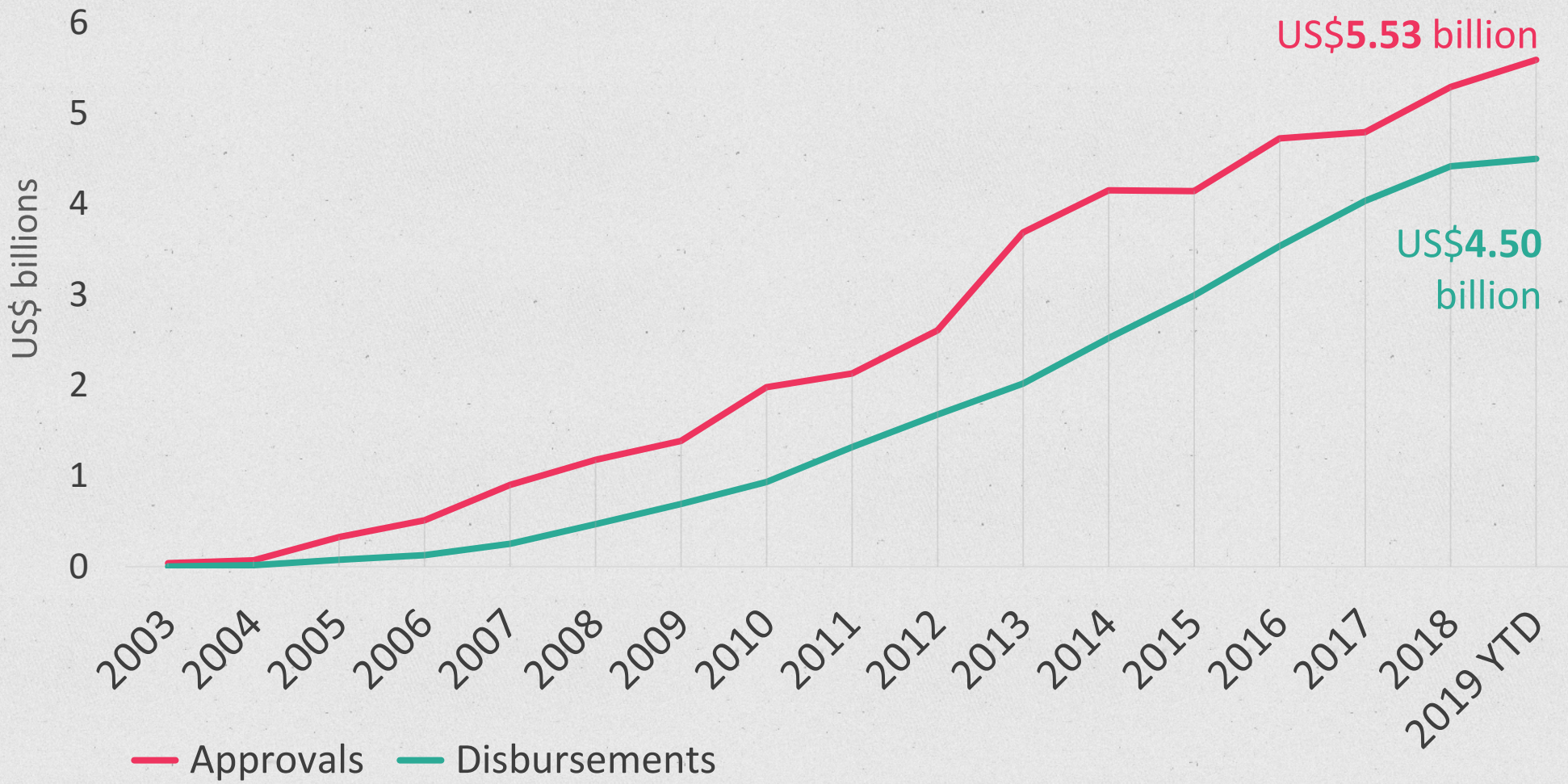
GLOBAL PARTNERSHIP for EDUCATION

Progress to 2020

- Grant approvals accelerating
  - US$1 billion lag between approvals and disbursements
- Effective Partnership Review – improved efficiency
- Executing the Financing and Funding Framework
  - Multiplier exceeding expectations
  - KIX and ASA: from design to operation
- Gender equality strategy – more emphasis needed

Approvals and disbursements

Total GPE grants since inception



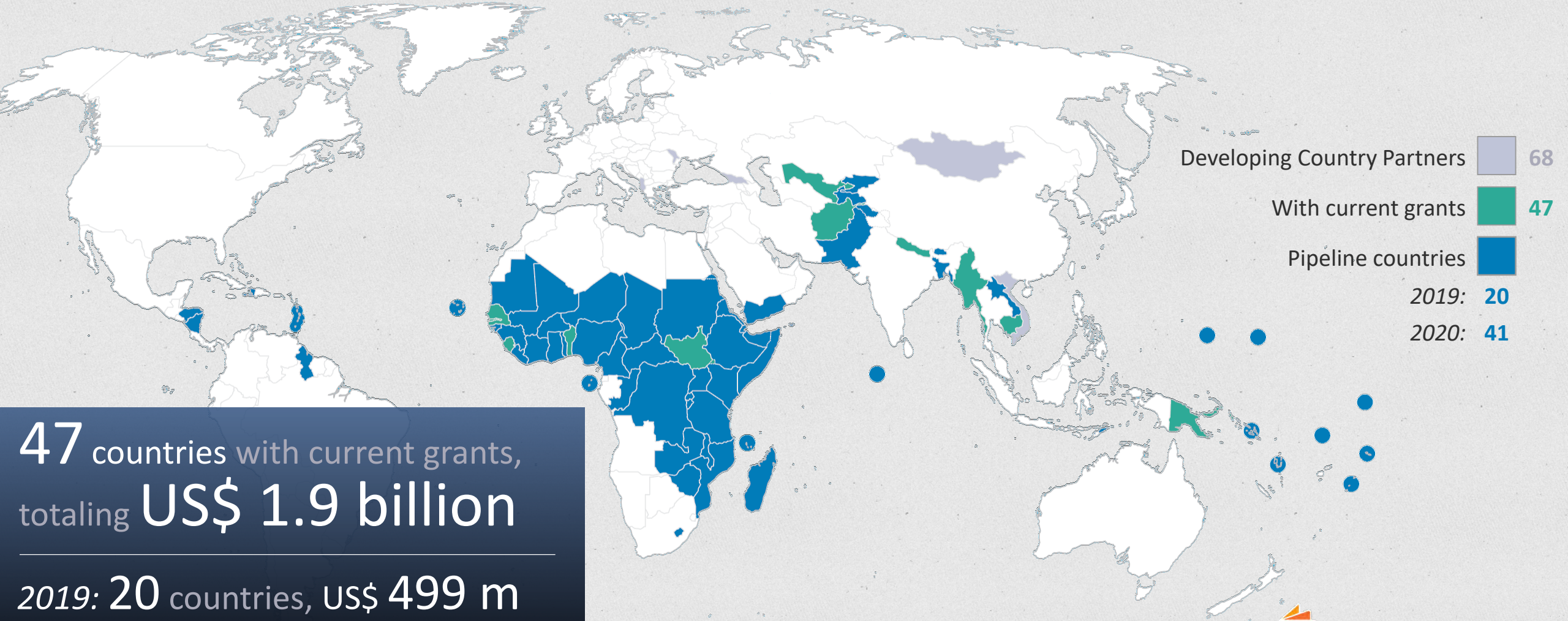
Current strategy period (since 2016):

Approvals:
US$1.1bn

Disbursements:
US$1.5bn

GLOBAL PARTNERSHIP *for* EDUCATION

GPE implementation grants



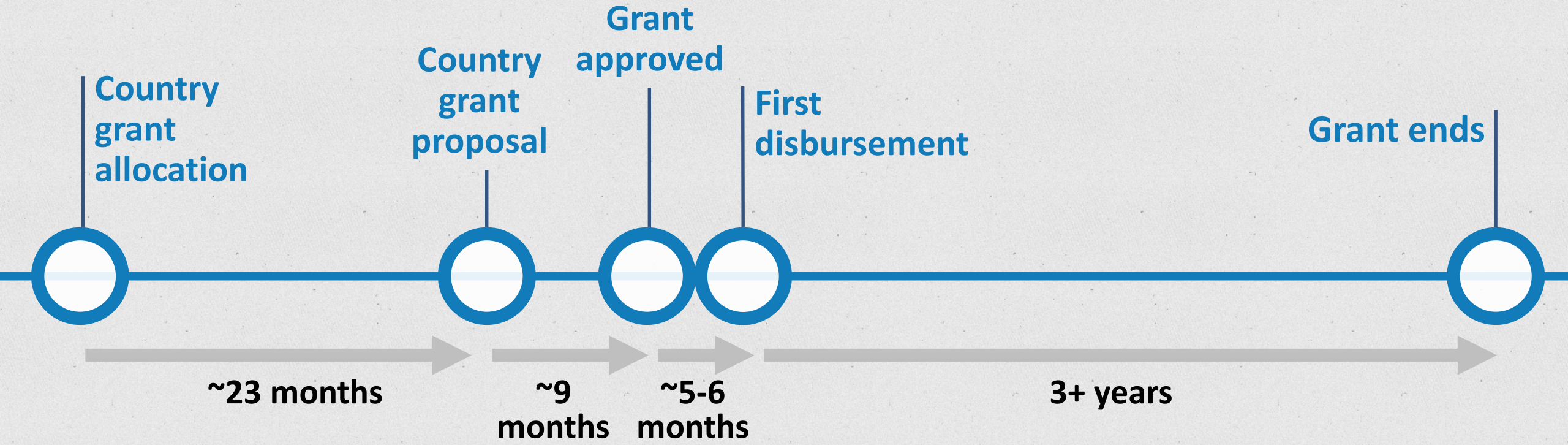
47 countries with current grants, totaling **US$ 1.9 billion**

2019: **20** countries, US$ **499 m**

2020: **41** countries, US$ **940 m**

GLOBAL PARTNERSHIP *for* EDUCATION

Addressing delays



- Effective Partnership Review
- Secretariat process review
- 2025 Strategic Plan

GLOBAL PARTNERSHIP for EDUCATION

Executing the Financing and Funding Framework

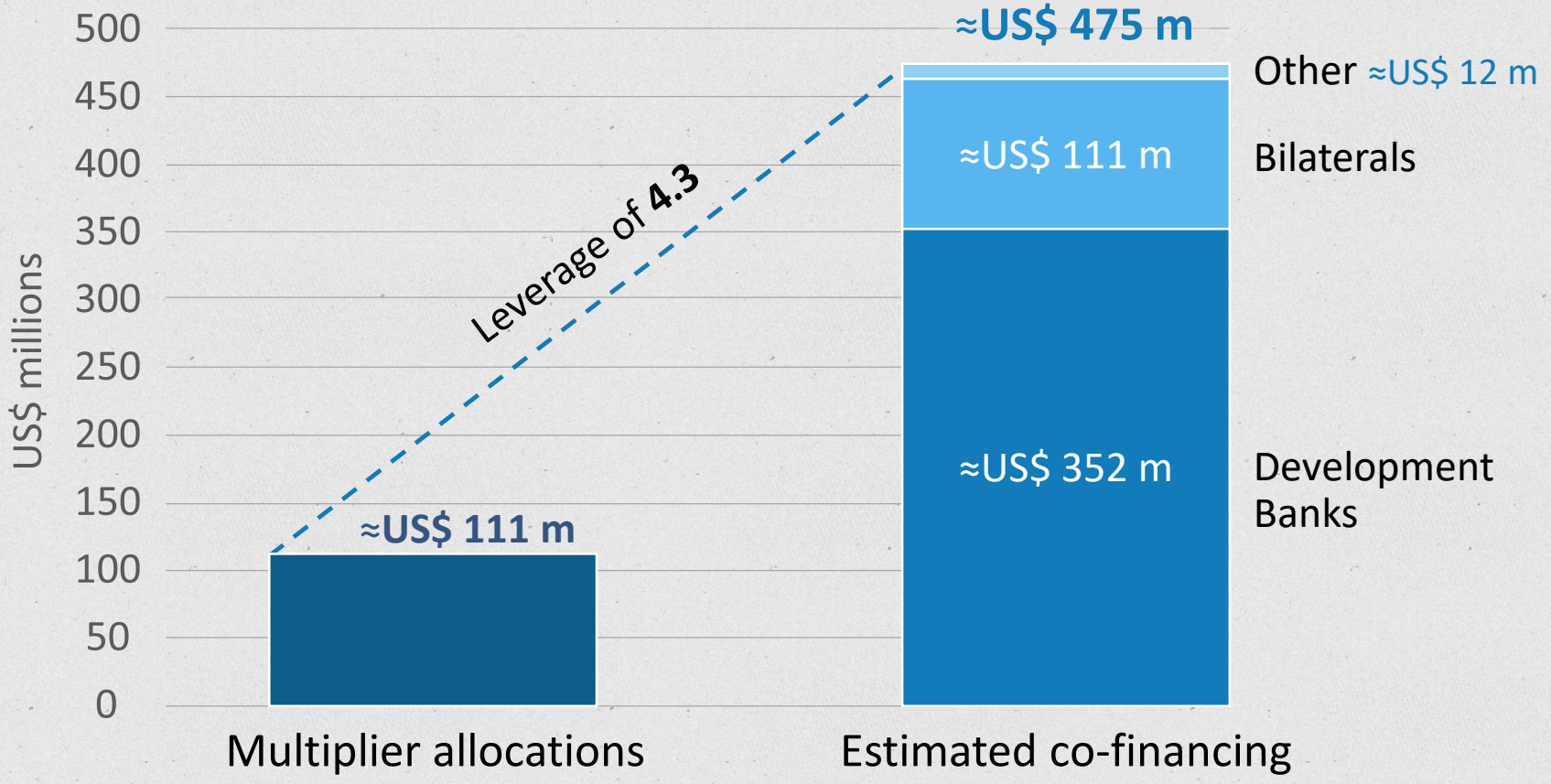
- Five components:
  - Knowledge and Innovation Exchange [KIX]
  - Advocacy and Social Accountability [ASA]
  - Multiplier
  - Education Sector Investment Case [ESIC]
  - Education Sector Program Implementation Grant [ESPIG]
- KIX, ASA – ready to operationalize
- GPE Multiplier – operational 18 months
- ESIC – pilot

GLOBAL PARTNERSHIP for EDUCATION

GPE Multiplier

Outperforming expectations, more capital available

- Average leverage 4.3
- 13 grants allocated
- 5 grants approved
- 14 institutions



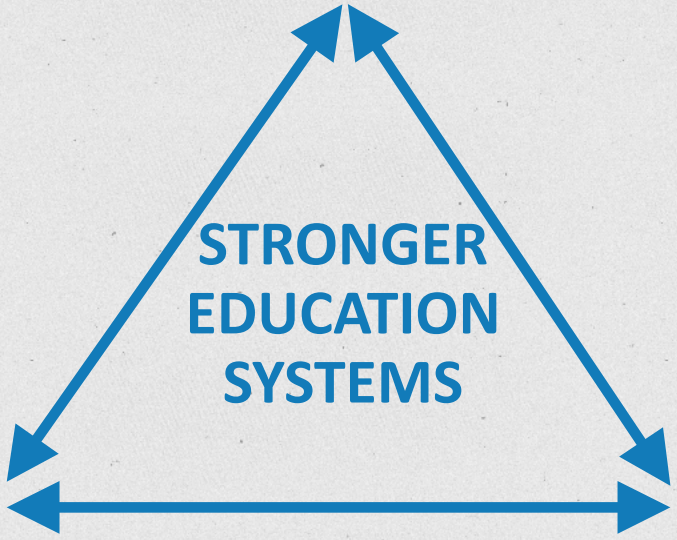
GLOBAL PARTNERSHIP for EDUCATION

Knowledge and Innovation Exchange (KIX)

US$60 million joint endeavor to scale innovation

Surface & generate

KNOWLEDGE



INNOVATION

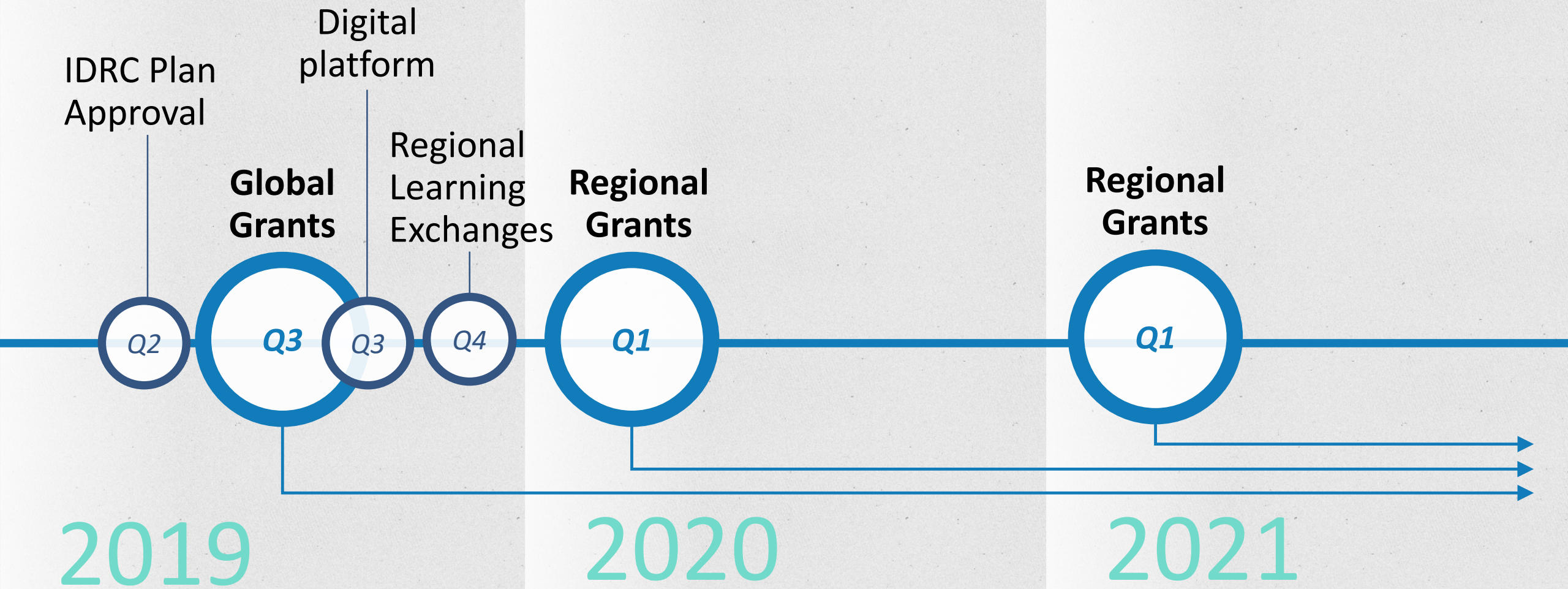
Take to scale

EXCHANGE

Learn from others

GLOBAL PARTNERSHIP *for* EDUCATION

Knowledge and Innovation Exchange (KIX)



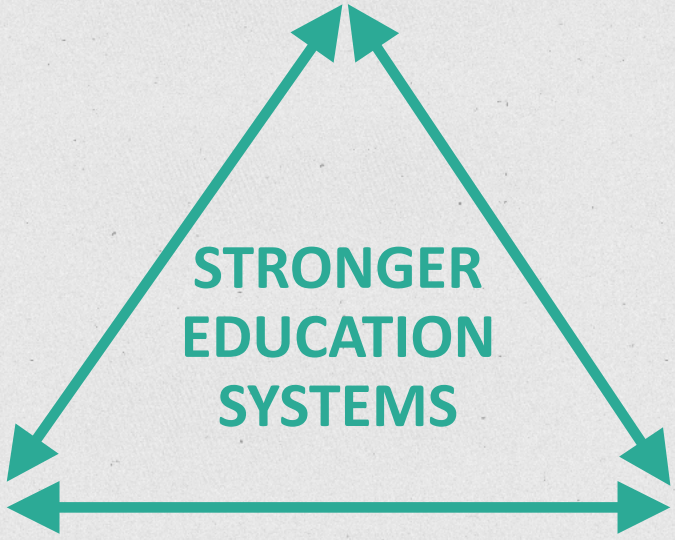
GLOBAL PARTNERSHIP for EDUCATION

Education Out Loud: Advocacy and Social Accountability

US$60 million to strengthen community voice and political will

Informed communities

Transparency



Participation

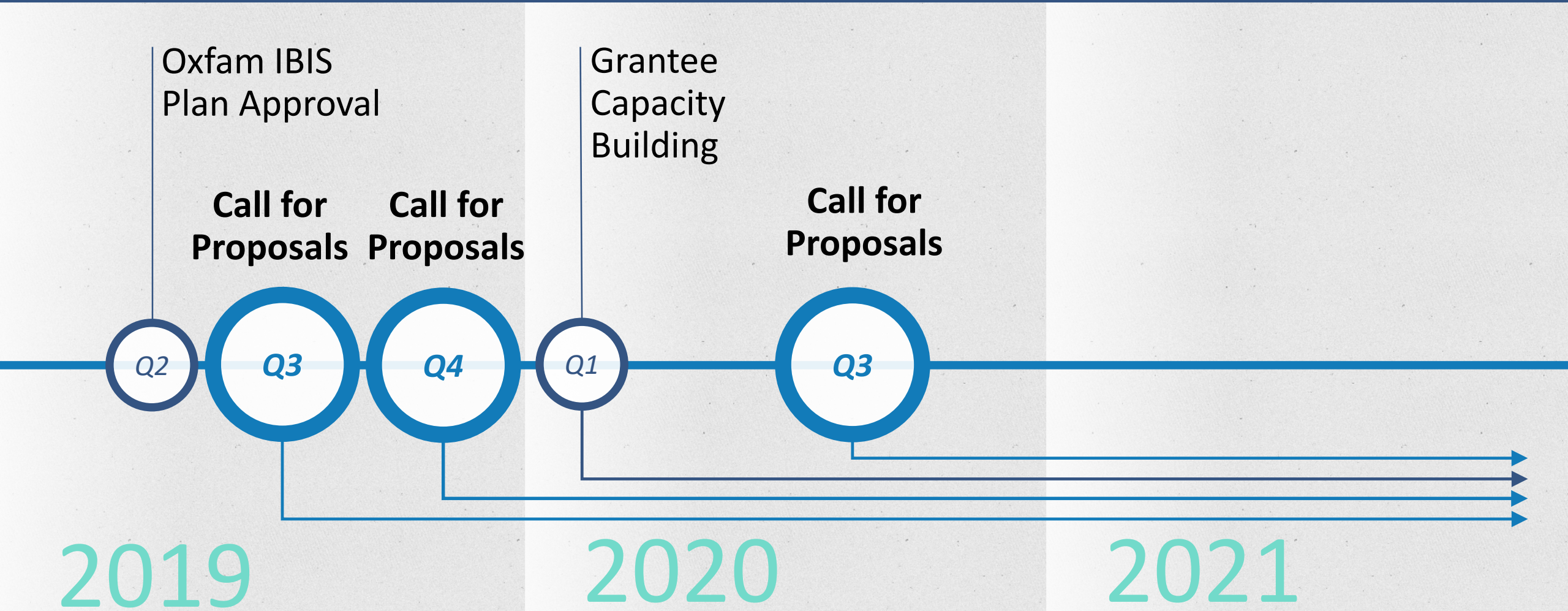
Civil society

Advocacy

Political will

GLOBAL PARTNERSHIP *for* EDUCATION

Education Out Loud: Advocacy and Social Accountability



GLOBAL PARTNERSHIP for EDUCATION

Gender equality

- Gender parity – progress uneven
- Gender inequality remains widespread

<u>Actions:</u>

- Gender Equality Policy and Strategy – bolster implementation

- Accelerate through:
  - Effective Partnership Rollout
  - KIX

- Strengthen in GPE 2025



Secretariat operations



GLOBAL PARTNERSHIP for EDUCATION

Secretariat priorities

- Increase focus on country engagement
- Improve the operating model
- More and better financing
- Make the Secretariat more efficient
- Launch GPE 2025

GLOBAL PARTNERSHIP for EDUCATION

Effective Partnership Review principles

- Increase **decentralized** mutual accountability
- **Rebalance** the country model
- Reinforce **national government ownership** and strengthen capacity
- **Reduce** GPE processes and transaction costs

GLOBAL PARTNERSHIP *for* EDUCATION

Effective Partnership ~~Review~~ Roll-Out

Decisions in three categories:

1. Country-level partnership and government ownership

2. Reducing transaction costs

3. Roles, responsibilities, accountabilities

GLOBAL PARTNERSHIP for EDUCATION

Efficiency efforts

- 13 of 20 HR Plan recommendations fully or substantially implemented
- Strengthened management capacity (Deputy CEO)
- Investing in business processes and IT systems
- Secretariat restructuring – redeployed 20% of positions
- Vigilance on staff contract renewals
- Continued focus on cost controls
- Increased budget for country-facing work

GLOBAL PARTNERSHIP for EDUCATION

Further efficiencies

- Review of key grant management processes
- Refinement of roles, responsibilities, accountabilities
- Further restructuring with empowered staff
- Greater investment in information systems
- Governance



FY20 workplan and budget

- FY20 budget: 6.3% of projected expenditure
- Staffing
  - No additional staff requested: remain at 108
  - Zero growth since December 2016
  - Redeployed 20% of positions
- December 2019
  - Replenishment surge
- FRC: Prioritization and budget approach

GLOBAL PARTNERSHIP for EDUCATION

Next strategic plan



GLOBAL PARTNERSHIP for EDUCATION

Next strategic plan

- 100 year gap
- Sustainable Development Goals – 2030
- Stronger evidence

"How can GPE best leverage our model and resources to get every child in school and learning?"

- Differentiation
- Acceleration

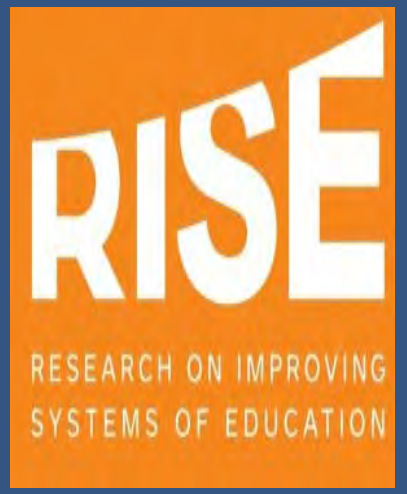
GLOBAL PARTNERSHIP for EDUCATION

New evidence has emerged over the past five years

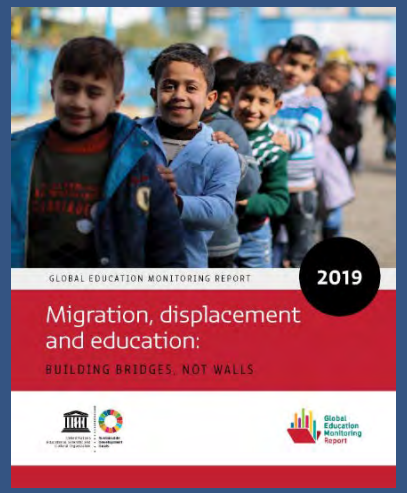


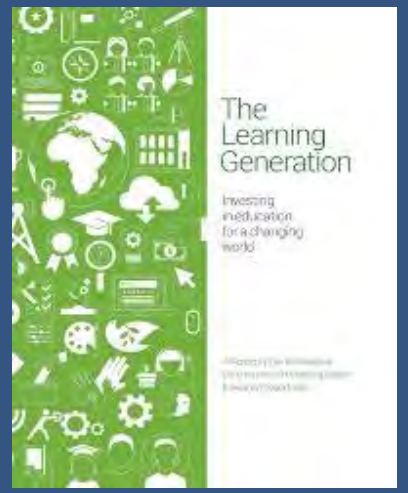






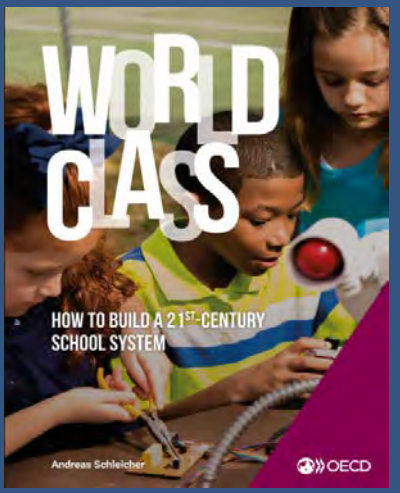












GLOBAL PARTNERSHIP for EDUCATION

Substantial evidence available

Results Report

How well is GPE performing with respect to its results framework?

Country Level Evaluations

How well is GPE's operational model working at the country level?

GPE 2025

Effective Partnership Review

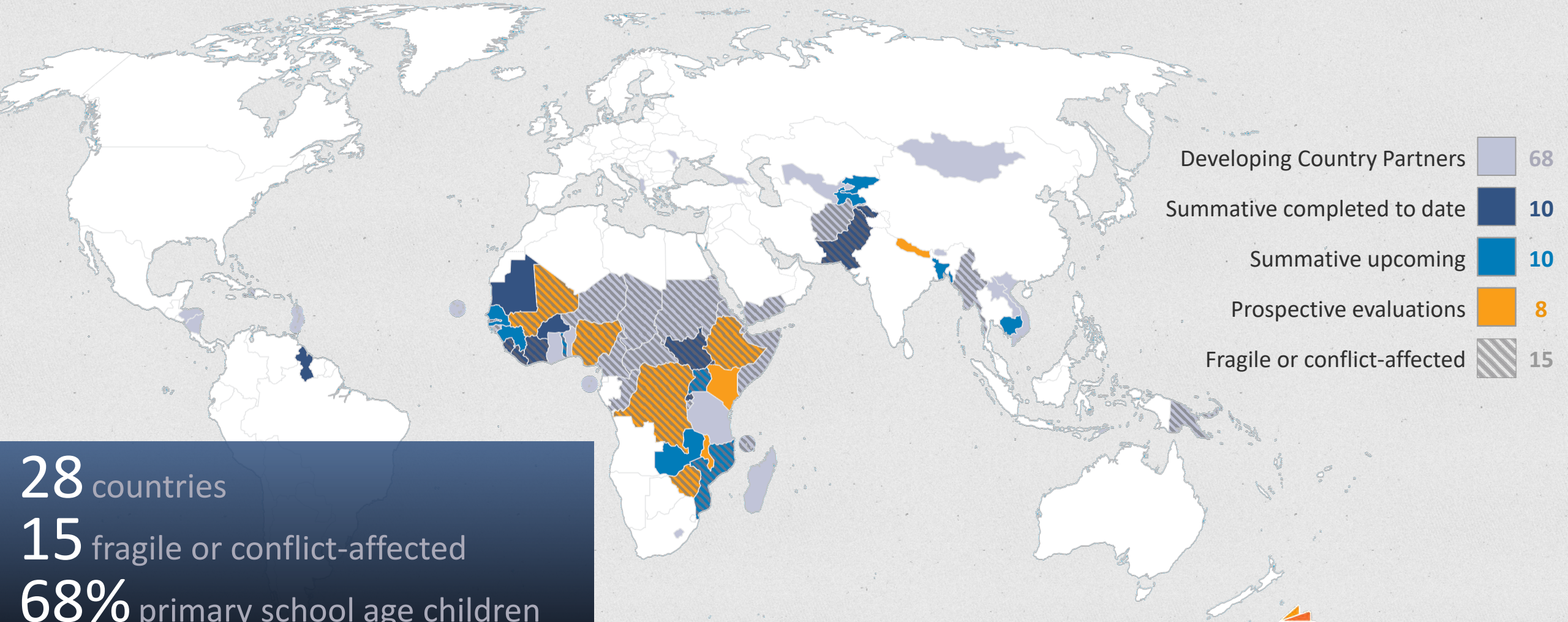
Do GPE's funding model requirements and ways of working with Partners maximize impact and minimize transaction costs?

ESPDG review and closed ESPIG review

How effective have the ESPDG grants been at supporting plan development? How well have closed ESPIGs performed?

GLOBAL PARTNERSHIP *for* EDUCATION

Country level evaluations



28 countries
15 fragile or conflict-affected
68% primary school age children
62% grant value

GLOBAL PARTNERSHIP for EDUCATION

Evidence: key takeaways

Global

- Learning is low
- Improved completion, out of school rates still high
- Markers of inequity: fragility, rural location, and girls
- Domestic financing has grown, countries still face financing gaps

GPE

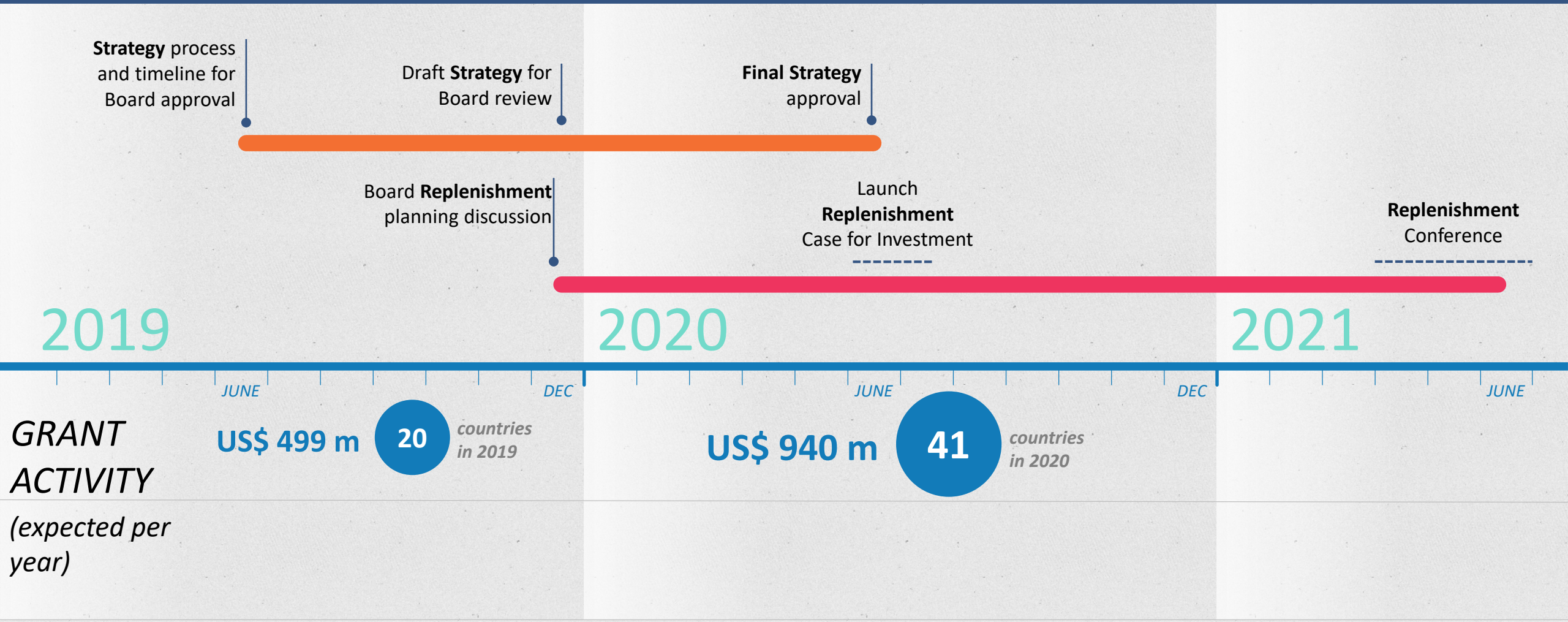
- Emphasis on upstream planning process, less focus on implementation
- Requirements can be too rigid, affects national ownership
- Well-managed organization, but improvements needed in: efficiency; demonstration of results

Look ahead



GLOBAL PARTNERSHIP for EDUCATION

Look ahead to 2021



GLOBAL PARTNERSHIP for EDUCATION

Board decisions

- Effective Partnership Review
- Private Sector Engagement Strategy
- FY20 Workplan and Operating Budget
- Deliverables following hosting decision:
  - European location
  - Strategic plan
  - Replenishment
  - ‘Family of Funds’

GLOBAL PARTNERSHIP for EDUCATION

Burkina Faso, Lycée Nelson Mandela, March 2019



Thank you



GLOBAL PARTNERSHIP for EDUCATION

Questions



GLOBAL PARTNERSHIP for EDUCATION