

## EFA FTI Board of Directors Meeting

18-19 May 2011, Kigali, Rwanda



### Key Decisions

---

**BOD/2011/05-01 – Charter of the Education for All Fast Track Initiative:** The EFA FTI Board of Directors approves the revisions to the Governance of the Partnership document, as reflected in Annex 2 to BOD/2011/05—DOC 14, including the renaming of the document as the Charter of the Education for All Fast Track Initiative.

**BOD/2011/05-02 – Approval of Education for All Fund Governance Document:** The EFA FTI Board of Directors approves the Education for All Fund Governance Document attached as Annex 2 to FAC/2011/05-DOC 3 Version 2.

**BOD/2011/05-03 – Strategic Directions of the EFA FTI:** The EFA FTI Board of Directors endorses the focus on quality, fragile states and girls' education, notes the EFA FTI Secretariat's papers on these strategic directions (DOC/2011/05 – 07) and requests the EFA FTI Secretariat to deliver revised strategies, taking into account the inputs received from the EFA FTI Board of Directors, including a short overview integrating the three strategic directions, for further consideration by no later than 31 August 2011.

**BOD/2011/05-04 – Replenishment Strategy:** The EFA FTI Board of Directors endorses the Replenishment Strategy described in BOD/2011/05—DOC 08.

**BOD/2011/05-05 – Pledging Conference:** The EFA FTI Board of Directors requests the EFA FTI Secretariat to convene a pledging conference in support of the replenishment campaign as referenced in BOD/2011/05-DOC 08. The pledging conference will be co-sponsored by a number of donor and developing country partners (to be finalized) and will be held in Europe in late October or early November 2011.

**BOD/2011/05-06 – Education for All Fund Contribution Target:** The EFA FTI Board of Directors endorses the target for contributions to the Education for All Fund replenishment (2011-2014) of between US\$1.75 billion and US\$2.5 billion.

**BOD/2011/05-07 – Rebranding of EFA FTI:** The EFA FTI Board of Directors recognizes the need for rebranding and requests the EFA FTI Secretariat to conduct research and analysis in order to propose a new name and a rebranding implementation strategy, for approval by the EFA FTI Board of Directors by no later than 29 July 2011.

**BOD/2011/05-08 – Results-Focused Approach:** The EFA FTI Board of Directors endorses an approach to replenishment which is results-focused and requests the EFA FTI Secretariat to provide to the EFA FTI

Board of Directors for approval, by 31 August 2011, a description of such an approach, taking into consideration its inputs and the new strategic directions for EFA FTI.

**BOD/2011/05-09 – Prioritization Criteria for Allocation of EFA FTI trust fund resources among developing country partners eligible for education plan implementation grants:** The EFA FTI Board of Directors approves the following prioritization criteria for allocation of EFA FTI resources among developing country partners eligible for education plan implementation grants:

- (i) fragility;
- (ii) distance from achieving gender equity in primary school; and
- (iii) performance on learning outcomes.

The EFA FTI Secretariat will present a detailed proposal incorporating these priorities, as well as issues of performance and implementation implications, covering countries expected to seek financial support over the period 2011-2014. This proposal will be presented to the EFA FTI Financial Advisory Committee (FAC) no later than 29 July 2011, for recommendation by the FAC and approval by the EFA FTI Board of Directors.

Eligibility for education plan implementation grants from the Education for All Fund will be the same as eligibility for Catalytic Fund (CF) grants unless otherwise determined by the EFA FTI Board of Directors upon recommendation by the FAC.

**BOD/2011/05-10 – Fixed Allocations for Education Plan Development and Revision, and for EFA FTI Program Development:** The EFA FTI Board of Directors approves the maximum amounts for fixed allocations as follows:

- for education plan development or revision:
  - (i) a base amount of US\$200,000; and
  - (ii) a total additional amount of US\$50,000 for increased policy work on any of the following priority themes: (i) learning outcomes (ii) girls' education; and (iii) out-of-school children.
- for EFA FTI program development, a maximum of US\$400,000 with the expectation that the typical amount awarded will be approximately US\$200,000.

**BOD/2011/05-11 – Amendments to Terms of Reference of the Financial Advisory Committee:** The EFA FTI Board of Directors approves changes to the terms of reference of the Financial Advisory Committee by replacing Sections A, B and C with the following:

#### **A. Composition**

The membership of the FAC shall consist of up to 12 members, each with relevant skills/experience, some examples of which include the following:

- knowledge of the EFA FTI, its mission, vision and processes, as well as general policy issues in the field of education in developing countries

- experience in applying for or analyzing requests for funding and making recommendations
- experience in developing, managing or overseeing education programs in developing countries
- experience in/knowledge of managing country-level processes
- experience in participating in the governance structures of funding mechanisms
- experience in public expenditure analysis and/or funding civil society monitoring efforts of public expenditure
- knowledge of different costing tools, budget tracking and financing modalities

In addition, the FAC members and their organizations shall have the ability to commit up to 25 days a year to fulfill the duties of the FAC.

Candidates for FAC membership shall be nominated from the following constituencies of the EFA FTI Board of Directors:

- up to 4 representatives from donor countries;
- up to 4 representatives from developing country partners;
- up to 2 representatives from non-government partners (i.e. the 3 civil society constituencies or the private sector/private foundations); and
- up to 2 representatives from multilateral agencies.

The membership of the FAC may be increased to 13 in the event that the FAC Chair is not chosen from amongst the members of the FAC.

There will be no more than one member from a single constituency on the FAC. One or more constituencies may be represented on the FAC by another constituency. It will be up to the constituencies themselves to negotiate such arrangements.

Each FAC member will put forward an Alternate with relevant skills from the constituency or constituencies that the FAC member represents, who may serve in his or her stead.

Either the FAC member or his/her Alternate may attend FAC meetings to represent his/her constituency. Observers shall be permitted to attend FAC meetings at the discretion of the FAC Chair.

FAC members should have an appropriate mandate, be sufficiently informed, briefed and empowered after consultation with his/her constituency so that he/she can contribute to the work of the FAC and accurately represent his/her constituency.

## **B. Selection of Members and Terms of Service**

Membership of the FAC will be determined by the EFA FTI Board of Directors.

The Chair of the EFA FTI Board of Directors shall propose membership of the FAC, based on nominations made by constituencies of the EFA FTI Board of Directors as against the skills and time requirements listed in Section A above.

In addition, if appropriate, priority will be given to nominees from constituencies that were not included in the previous membership of the FAC.

The Chair of the EFA FTI Board of Directors shall present the FAC membership to the EFA FTI Board of Directors for ratification.

FAC membership shall be for two years from the commencement of service of a FAC member. Membership as an interim FAC member shall not count as commencement of terms of service of a FAC member.

In the exceptional event that membership must permanently change from one delegate to another, both the incoming and outgoing members may, with the explicit permission of the FAC Chair, attend one meeting together in order to facilitate the transition of membership.

### **C. Chair**

In addition to the skills required of a FAC member, the FAC Chair shall have the following skills/experience:

- experience in chairing governance bodies in a diplomatic, non-biased way, reconciling many different inputs into a coherent recommendation, and facilitating agreement on the basis of consensus;
- experience in corporate governance matters;
- readiness to work with the EFA FTI Secretariat on a close basis; and
- readiness to report to the EFA FTI Board of Directors on a regular basis, including by attending face-to-face meetings of the EFA-FTI Board of Directors.

The FAC Chair and his/her organization shall have the ability to commit up to 30 days a year to fulfill the duties.

Selection of the FAC Chair: The Chair of the EFA FTI Board of Directors, in consultation with the relevant constituency, shall identify a qualified candidate to chair the FAC from amongst the FAC members based on nominations received from EFA FTI constituencies and taking into account the skills and time commitments stated above. The Chair of the EFA FTI Board of Directors shall present the candidate to the members of the FAC for ratification. In the event that the Chair of the EFA FTI Board of Directors determines that candidates from among the FAC do not adequately meet the requirements for the FAC Chair, the Chair of the EFA FTI Board of Directors may identify a FAC Chair from outside the FAC membership and shall present the candidate to the FAC membership for ratification.

When the FAC Chair is no longer available, or is not adequately fulfilling the role, the Chair of the EFA FTI Board of Directors shall nominate a replacement FAC Chair. The FAC membership shall approve the change of the FAC Chair.

The FAC shall assess its governance arrangements at the end of 2011 and shall present to the EFA FTI Board of Directors at its first meeting in 2012 the results of such assessment, and recommendations, if any, for further changes to its terms of reference.

**BOD/2011/05-12 – Reconstitution of the Financial Advisory Committee (FAC):** The EFA FTI Board of Directors requests the Chair of the EFA FTI Board of Directors to initiate the process of reconstituting the FAC and selecting a new FAC Chair in accordance with the revised terms of reference. The Chair of the EFA FTI Board of Directors shall determine when the new FAC membership shall come into effect and shall continue as Interim FAC Chair until the new FAC Chair is ratified by the FAC.

**BOD/2011/05-13 – EFA FTI Secretariat Work Plan, Staffing and Budget:** The EFA FTI Board of Directors approves the EFA FTI Secretariat budget for Financial Year 2012 as presented in BOD/2011/05-DOC 11a and work plan and staffing as adjusted where necessary based on results of the May 2011 EFA FTI Board of Directors meeting in Kigali, Rwanda.

**BOD/2011/05-14 – EFA FTI Chair Work Plan and Budget:** The EFA FTI Board of Directors approves the EFA FTI Chair's Work Plan and Budget for FY 2012 as presented in BOD/2011/05-DOC 11b.

**BOD/2011/05-15 – Trustee Budget:** The EFA FTI Board of Directors approves the Trustee Work Plan and Budget for FY 2012 as presented in BOD/2011/05-DOC 11c.