

# **Accountability Matrix**

The accountability matrix describes the responsibilities of GPE partners and details what they are accountable for and to whom, as partners and with regards to GPE grants. The matrix highlights some of the risks associated with each role. The document refers to the GPE Charter, and was approved by the Board of Directors in December 2019.

GPE Accountability Matrix (background info in BOD/2019/06 DOC 05)

Stakeholder	Accountabilities and functions for Partnership			Accountabilities and functions for GPE Grants		
	Accountable for	Accountable to	Risk	Accountable for	Accountable to	Risk
Government	<p><u>Based on expressed commitment to GPE Charter, accountable for:</u></p> <ul style="list-style-type: none"> <li>Developing, implementing and monitoring a sound and sustainable education sector plan through broad based consultation and policy dialogue, focused on equity, efficiency and learning</li> <li>Providing an inclusive platform for policy dialogue (known in GPE terms as a Local Education Group, or LEG)</li> <li>Providing sufficient, equitable domestic financial resources for education</li> <li>Strengthening education management and information systems and prioritizing the compilation, use and sharing of reliable and disaggregated education sector data, including on equity, efficiency and learning outcomes.</li> </ul>	<ul style="list-style-type: none"> <li>Primarily accountable to its citizens</li> <li>As part of the GPE and signatory to the GPE Charter, also accountable to the GPE and members of LEG</li> <li>Citizens; GPE Board and LEG members as per Charter</li> <li>Citizens; GPE Board and LEG members as per Charter and funding model commitments</li> <li>Citizens; GPE Board and LEG members as per Charter</li> </ul>	<p>Government is co-owner of a) Risk to context appropriate ESPs b) Risk to sector dialogue and monitoring and c) Risk to ESP financing</p>	<p><u>Based on GPE Charter, and Policy on ESPIGs and approved grants:</u></p> <ul style="list-style-type: none"> <li>Where the government is the grant implementer, accountable for ensuring that GPE resources are managed and reported on in accordance with GPE policies and Grant Agent policies and procedures</li> <li>Where implementer, accountable for implementation of grant activities and results in accordance with the program approved by the Board and the agreement with the Grant Agent.</li> <li>If the Grant Agent implements directly, the government is not accountable for the use of the funds but is accountable for doing its utmost to provide the necessary conditions to enable the grant agent to implement</li> </ul>	<ul style="list-style-type: none"> <li>If implementer, accountable to GPE Board via Grant Agent</li> <li>If not implementer, accountable to the Partnership for enabling effective implementation conditions</li> </ul>	<p>ESPIG Performance risk where government is implementer/risk holder</p>







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ESPIG Grant Agent	<p><u>In line with the GPE Charter:</u></p> <ul style="list-style-type: none"> <li>Actively contributing to effective, harmonized sector dialogue through the LEG</li> <li>Linking grant to broader ESP and engaging in related policy dialogue and sector reviews on a regular basis</li> <li>Other accountabilities as development partner (see above)</li> </ul>	<ul style="list-style-type: none"> <li>Government and other country level actors</li> </ul>		<p><u>In line with the Financial Procedures Agreement, ESPIG Guidelines and ESPIG Policy:</u></p> <ul style="list-style-type: none"> <li>Supporting government to develop ESPIG application in accordance with agreed scope, in consultation with LEG as per agreed process</li> <li>Fiduciary controls/proper use of ESPIG Funds</li> <li>Regular reporting on grant implementation as per agreed reporting mechanisms to LEG and Secretariat</li> <li>Where government is implementer, timely support to implementation of grant activities, including procurement of or provision of technical assistance and capacity building as per the approved ESPIG application; support to ensure implementation delays are addressed in a timely manner</li> <li>Where implementer, ensuring timely and effective implementation of activities and addressing implementation delays in a timely manner</li> </ul>	<ul style="list-style-type: none"> <li>Government, LEG</li> <li>GPE Board via Secretariat; government</li> </ul>	<p>Risk owner for (i) ESPIG design risk, (ii) Risk of doing harm; (iii) Risk of fraud and misuse, and (iv) Grant management compliance risk. The risk owner of ESPIG Performance risk in cases where they are the implementer. They should possibly also be a co-owner of risk even when government is implementing</p>

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Secretariat	<p><u>In line with GPE Charter:</u></p> <p>Support to strengthen in-country processes in coordination with CA through:</p> <ul style="list-style-type: none"> <li>• Providing guidance and information on GPE’s mission, vision, goals, objectives and related processes</li> <li>• Promoting effective policy dialogue</li> <li>• Collecting and disseminating information on sector progress, in particular information for GPE results framework</li> <li>• Quality, needs-based (as agreed for each context) support to sector planning and organization of JSRs and monitoring results through JSRs</li> </ul>	<ul style="list-style-type: none"> <li>• Government, LEG, GPE Board</li> </ul>		<p><u>In line with GPE Charter, grant guidelines, and ESPIG Policy:</u></p> <ul style="list-style-type: none"> <li>• Guiding, quality assuring and overseeing GPE grant application processes, ensuring that partners understand different funding mechanisms and processes and related requirements and standards</li> <li>• Approving ESPDG and PDG as delegated by the Board</li> <li>• Monitoring that GA is fulfilling its role as per GA minimum standards, Financial Procedures Agreements and approved program application, including support to implementation as defined and financed in the approved program</li> <li>• Monitoring and evaluating GPE-funded grants, engaging with GA on performance issues including delays to ensure appropriate action is taken, and reporting regularly to GPC on grant delays and performance issues</li> <li>• Reviewing and approving non-minor ESPIG revisions</li> <li>• Reporting to Board on misuse and following up with GA to ensure appropriate action</li> </ul>	<ul style="list-style-type: none"> <li>• Government, GPE Board via GPC</li> </ul>	<p>Risk owner for Access to funding risk</p>

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GPC	<ul style="list-style-type: none"> <li>• Oversight of partnership progress, including endorsed ESPs and government commitment to education financing.</li> </ul>	<ul style="list-style-type: none"> <li>• GPE Board</li> </ul>		<p>Reviewing and approving ESPIGs/Multiplier as delegated by Board</p> <ul style="list-style-type: none"> <li>• Oversight of programmatic and financial performance of grants, and reporting to Board on grant performance issues</li> <li>• Reviewing and approving material ESPIG revisions</li> <li>• Oversight of grant results and lessons learned</li> </ul>	<ul style="list-style-type: none"> <li>• GPE Board</li> </ul>	
Board	<ul style="list-style-type: none"> <li>• Overall accountability for the partnership</li> <li>• Oversight of progress on GPE Strategic Plan</li> <li>• Mobilizing resources for GPE and advocating for increases to domestic and external funding for education in developing countries.</li> <li>• Ensuring that GPE is shaping and responding to the global debate on education.</li> </ul>	<ul style="list-style-type: none"> <li>• Citizens and constituents</li> </ul>		<ul style="list-style-type: none"> <li>• Approving ESPIG and Multiplier grants</li> <li>• Tracking progress of the programmatic and financial performance of grants to ensure that resources are being used in line with GPE’s strategic plans, including the goals, objectives and policies to deliver on such strategic plans.</li> <li>• Providing strategic oversight of all grants.</li> </ul>	<ul style="list-style-type: none"> <li>• Citizens and constituents</li> </ul>	