A Clear Call to Reform

• Mid-Term Evaluation
  “notable accomplishments but...fundamental shortcomings...need to be addressed”

• Management Response to Mid-Term Evaluation

• EFA Global Monitoring Report 2010
  - “reform will require incremental and practical measures backed by high-level political leadership and a new vision”

• Advocacy for Global Fund for Education
Components of Reform

**Country Focus**
Use of the best systems, data and expertise in-country

**M&E Strategy**
Focus on results, need for continuous improvements

**Stronger Secretariat**
Capacity to implement the changes required

**Partner Country Voice**
Effective and inclusive Board

**Financing**
More, long-term and predictable

**Mutual Accountability**
What it means to be a partner

**Elevating the EFA-FTI Profile**
Unknown = unloved
Strengthening the Country Focus of FTI: Supporting countries how and when they need it

What is the Vision?
• Simple guidelines, clearly understood
• Help available when needed
• Sustainable technical assistance from national institutions
• Consistency across countries, including countries in crisis and transition
• Policy dialogue replacing project approach

What has happened so far?
• Single FTI process which supports all FTI eligible countries
• Country level processes guide
• Support to countries in conflict/emergency
• Focal points in FTI Secretariat providing country support
Mutual Accountability: What it means to be a Partner

What is the vision?
• Partners see themselves as integral to achievement of FTI Goals
• Roles and responsibilities of all partner groups agreed globally, locally
• Performance on commitments monitored
• Bilateral donors and multilaterals increase support to basic education in low-income countries

What has happened so far?
• Draft matrix for mutual accountability
• Redefining World Bank role
• Dialogue with Unesco about greater synergy
• Emergence of Netherlands (Zambia), DfID (Rwanda) and Unicef (Madagascar, Guinea) as Supervising Entities, in addition to World Bank
Monitoring and Evaluation: Linking FTI interventions with education outcomes

What is the vision?
• Evidence basis for policy dialogue
• Shift from focus on inputs to results
• Decisions informed by objective information on performance at the country level

What has happened so far?
• Draft M&E Strategy based on results
• Offer from USAID to support M&E unit
• Terms of reference/Draft Statement of Work for firm to help finalize M&E Strategy, define metrics, etc.
Elevating the EFA-FTI Profile: Securing High-Level Political Support

What is the vision?
• Effective global forum to promote EFA, with strong and sustained high level political commitment
• Re-launch, rebranding of FTI
• Unique identity at the country level
• Positive facilitator of aid coordination and results

What has happened so far?
• Initial contacts to identify champions for EFA FTI
• High-level meetings by Chair of Board in donor capitals
• Association with the 1-Goal Campaign (World Cup 2010)
• High-level Roundtables in 2009 to announce resource mobilization
Long-Term, Predictable Financing: Securing high-level political support

What is the vision?
• Sustained increases in overall ODA for basic education
• Leadership on effective aid
• At least three years financing for the FTI trust funds with min. US$ 1 billion annually
• Innovative financing—coming in, going out

What has happened so far?
• Single fund processes defined, timetable
• Improved performance for preparation of programs, disbursements
• Visits to donors/potential donors
Enabling Reforms through Stronger Secretariat

**What is the vision?**
- More proactive role for the Secretariat in support of LEGs
  - M&E functions
  - Evidence-based policy reform
  - Advocacy
- More senior staff
- Sharper focus
- Greater independence and flexibility

**What has happened so far?**
- Recruitment process well under way
  - M&E
  - External relations and communications
  - Program administrator
  - Policy and programming
- New organizational plan for Secretariat
- Dropping trustee-linked functions
- Recent move out of World Bank now completed
Partner Country Voice in Decision-Making

**What is the vision?**
- Partner countries play a more active role in FTI leadership and decision-making
- Creation of a constituency function within the Board
- Greater support for partner country Board members

**What has happened so far?**
- Video/audio conferences with partner country Board members
- Working group document with options on Board composition prepared
- Board decision to shift responsibility for allocations, etc. to Board
Looking Forward:

What is the vision?

• Illiteracy delenda est