UPDATE ON THE OPERATING MODEL
GPE 2025
Meeting of the Board of Directors
September 2–4, 2020
RECAP: PROPOSED OPERATING MODEL SHIFTS
BUILDING ON THE AREAS OF CONSENSUS DISCUSSED IN JUNE 2020

- **Strengthen country-level partnership and strategic focus**
  - Country-level Partnership Framework to align GPE partners and assets behind transformative reforms

- **Sharpen GPE funding for system transformation**
  - Expanded and streamlined support to strengthen system capacity
  - Flexible requirements and implementation grant allocations
  - Focused investments in programs to unlock system bottlenecks
  - Evidence-based learning to enhance policy and program design and delivery

- **Mobilize strategic capabilities to reinforce country capacity**
  - Strategic capabilities to reinforce country capacity to deliver GPE 2025
  - Knowledge Innovation Exchange (KIX)
  - Education Out Loud (EOL)
HIGHLIGHTS OF THE DEVELOPING COUNTRY PARTNERS’ AIDE-MEMOIRE
BASED ON CO-DESIGN WORKSHOPS WITH DCP FOCAL POINTS IN JULY 2020

› Operationalize a system transformation approach
  • Adopt a simplified operational model with the flexibility to better adapt to country contexts
  • Ensure GPE’s approach to requirements, including for domestic finance, is adapted to context and incentivizes progress
  • Introduce a demand-driven funding mechanism that builds national capacity to develop and implement sector policies
  • Strengthen capacity for using evidence, emphasize country-level learning as an integral part of monitoring and evaluation, and build a learning community
  • Support system resilience throughout planning and implementation, including additional funding for COVID-19 response and recovery

› Embed Effective Partnership Rollout (EPR) principles, incentivize alignment of all development partners, and minimize transaction costs
A total of 14 Board committee and constituency consultations between June and September, with broad support for the overall direction proposed.

Key feedback

• Focus on system transformation
• Simplify the operating model and reduce transaction costs: embed the EPR principles
• Maintain domestic finance as a core element of the operating model
• Adopt a multidimensional and context-specific approach to requirements and incentives
• Incentivize deeper partnership engagement at the country-level and address multiplicity of development partner approaches and lack of alignment
• Avoid duplicating existing capacity and explore how leveraging strategic capabilities can strengthen the model
Operating Model Development Process (September to December 2020) and Decisions Required (December 2020)

Further co-design and development (September to December 2020)
- Continue co-design with constituencies, emphasizing DCP input
- GPC will be the primary committee working with the Secretariat, with consultations with FRC on intersections with financing and funding, and SIC on intersections with monitoring, evaluation, and learning

Decisions in December 2020
Approval of operating model framework:
- Approach to requirements and allocation-linked incentives
- Grant instruments, corresponding eligibility and allocation parameters
- Decision framework for requirements, incentives, and grants
- Approach to operating model pilots and rollout
THANK YOU