EMPOWERING COUNTRY LEVEL PARTNERS TO DELIVER GPE2020 THROUGH EFFECTIVE AND EFFICIENT PARTNERSHIP

Board meeting
December, 2017
Purpose

1. Review progress on Board requested analysis of GPE country level processes and partnership roles to ensure effectiveness and efficiency towards GPE2020.

2. Provide an overview of related work on country level processes and their effectiveness and efficiency.

3. Discuss additional questions and issues to be explored in the country level effective and efficient partnership capacity analysis.
BOD/2016/12-19: “The Board of Directors requests the Secretariat with the support of an external firm to examine the issues and options for ensuring Grant Agents, Coordinating Agencies, and Local Education Groups are operating efficiently and effectively as well as learning from past experience to deliver GPE 2020……”

BOD/2017/03-06: “Clarifying responsibility and optimizing approaches for capacity building and technical assistance including in fragile and conflict affected states, requesting that this work be incorporated into the work tasked under BOD/2016/12-19 to commission an examination of the efficiency and effectiveness of Grant Agents, Coordinating Agencies, and Local Education Groups to deliver on GPE 2020”
GPE’s Funding Model and Operational Platform

2014 New funding model (requirements, results-based financing)

2015 Measures to strengthen GPE’s operational model:

- Roles and responsibilities, LEG Effectiveness
- Strengthened quality assurance of sector plans
- Strengthened grant oversight
  - Standards for grant agents
  - Guidance on grant agent selection
  - Consistent cost recovery
  - Methodology for grant quality assurance
  - Standardized grant reporting
  - Operational Risk Framework
Secretariat’s role

Sector work:
- Provide guidance on GPE objectives and funding requirements
- Support policy dialogue, including sector monitoring, exchange
- LEG inclusiveness and effectiveness
- Compile & analyze data for results framework (core indicators)

Grant work:
- Provide guidance on process and standards
- Perform quality assurance and present to GPC
- Ensure grant agent minimum standards are applied
- Report through Operational Risk Framework and Portfolio Review
Actions to address challenges

- Operational changes have affected transaction costs and expectations placed on country level actors and Secretariat
- Opportunities for learning and adjustments will be strengthened through evaluation strategy
- Currently, several actions are on the agendas of Board Committees
  - LEG guidance (SIC)
  - FFF actions to strengthen funding model (variable part guidance; reducing obstacles to co-financing) (GPC)
  - Partnership effectiveness and efficiency (roles of coordinating agency, grant agent - linked to role of secretariat) (GPC)
Objectives of the Partnership Capacity Review

1. Examine the roles of the Grant Agent, Coordinating Agent and Local Education Group in GPE’s operational platform/delivery of GPE 2020.

2. In particular, review their provision of capacity building and technical assistance at the country level.

3. Diagnose problems and identify options to better leverage these roles including by providing additional support or refining processes.
Timeline and Approach

1. Recommendations to the Board: **JUNE 2018**
3. Overseen by Grants and Performance Committee
4. Interviews with Grant agents and Coordinating Agents at headquarters level, plus consultation with DCPs.
5. Analysis will build on: the findings of the 2015 Operational Platform review; the LEG effectiveness review/guidance; GPE results indicators on LEG, JSR and grants; and country level evaluations.
Likely areas to address:

- Need for improved clarity of roles and responsibilities between Grant Agent, LEG and Secretariat around the grant.
- Need for additional capacity and technical assistance support in specific contexts.
- Opportunities for streamlining GPE processes (such as QA and Grant related processes) in higher capacity contexts.
- Need for Secretariat to utilize operational risk framework and results monitoring to assess differentiated support needs - including through more detailed use of country analytics from the Results Framework.
What can the Board and its committees and constituencies do?

• Engage fully in the consultations and focus group discussions – ensuring feedback reflects your country level experience
• Support GPE’s continuous improvement – using evidence, including evaluations to adjust and improve as we grow and develop
• Engage to strengthen links between the partnership at global and country level to advance progress on indicators
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